

FULL YEAR RESULTS 2017



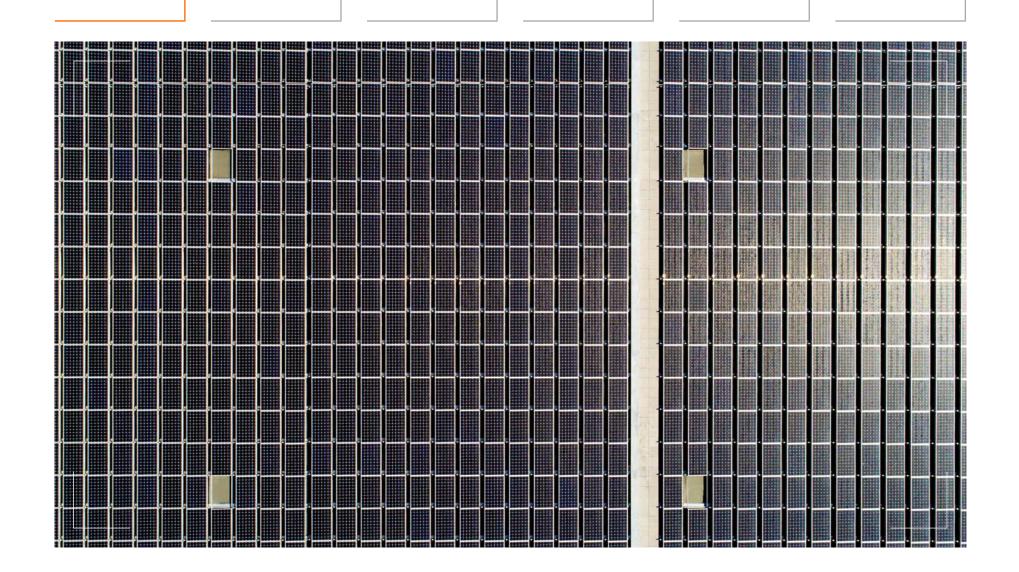
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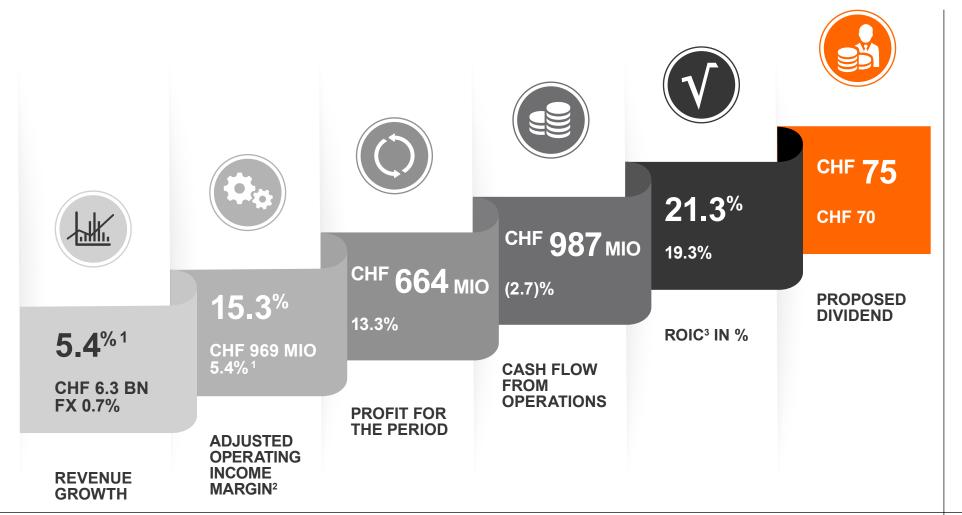
FINANCIAL REVIEW

BUSINESS REVIEW **OUTLOOK**

Q&A









SGS 2017 ACQUISITIONS AND SUBSEQUENT EVENTS

ACQUISITIONS



BIOVISION SEED RESEARCH LIMITED (BIOVISION)

CANADA



WIN SERVICES PTY LTD AND LEADERSHIP **DIRECTIONS PTY LTD.**

AUSTRALIA



THE GOVMARK **TESTING** SERVICES, INC.

USA

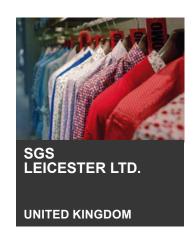


SOUTH AFRICA











SGS 2017 ACQUISITIONS AND SUBSEQUENT EVENTS

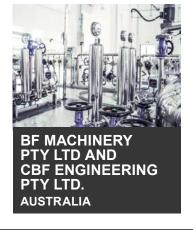
ACQUISITIONS



USA









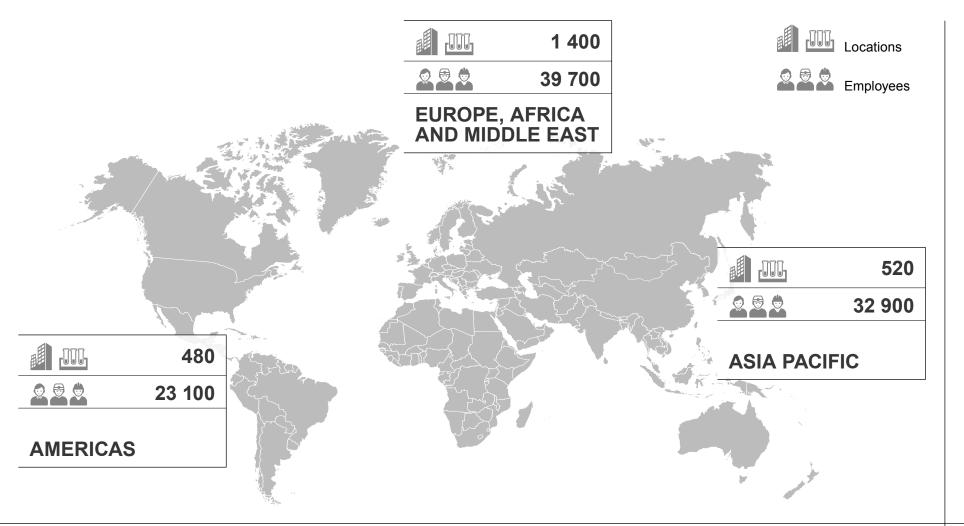
SUBSEQUENT EVENTS







SGS 95 700 EMPLOYEES¹ AND 2 400 LOCATIONS AROUND THE GLOBE



FINANCIAL REVIEW

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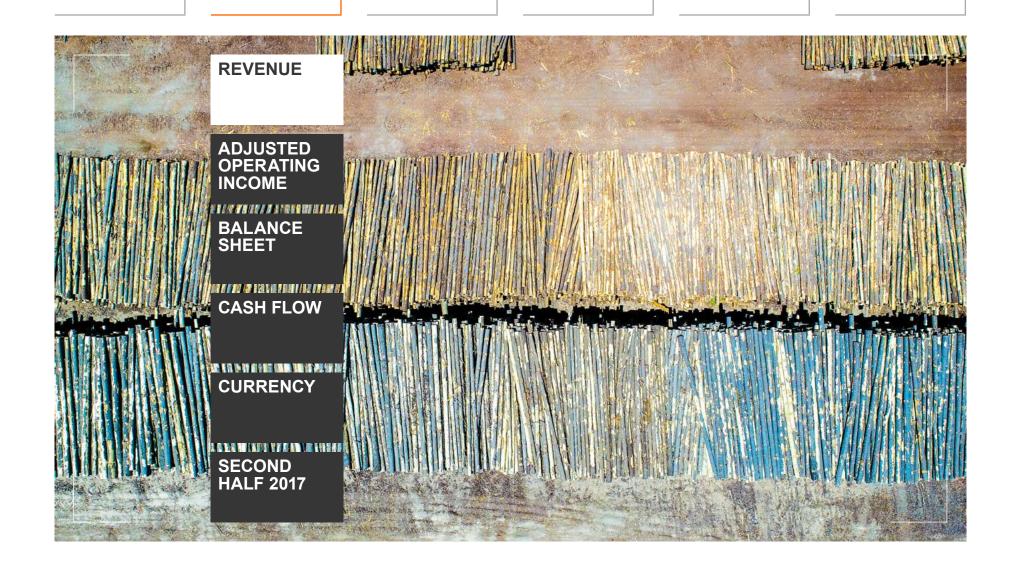


(CHF million)	DECEMBER 2017	DECEMBER 2016 PRO-FORMA ²	DECEMBER 2016
REVENUE	6 349	6 025	5 985
Change in %		5.4	6.1
ADJUSTED OPERATING INCOME ¹	969	919	919
Change in %		5.4	5.4
ADJUSTED OPERATING INCOME MARGIN¹ IN %	15.3	15.3	15.4
OPERATING INCOME (EBIT)	894	816	816
Change in %		9.6	9.6
OPERATING INCOME (EBIT) MARGIN IN %	14.1	13.5	13.6
PROFIT FOR THE PERIOD	664	587	586
Change in %		13.1	13.3
PROFIT ATTRIBUTABLE TO EQUITY HOLDERS OF SGS SA	621	544	543
Change in %		14.2	14.4
BASIC EPS (CHF)	82.41	71.66	71.54
ADJUSTED BASIC EPS (CHF)1	91.74	83.13	83.00

FINANCIAL REVIEW

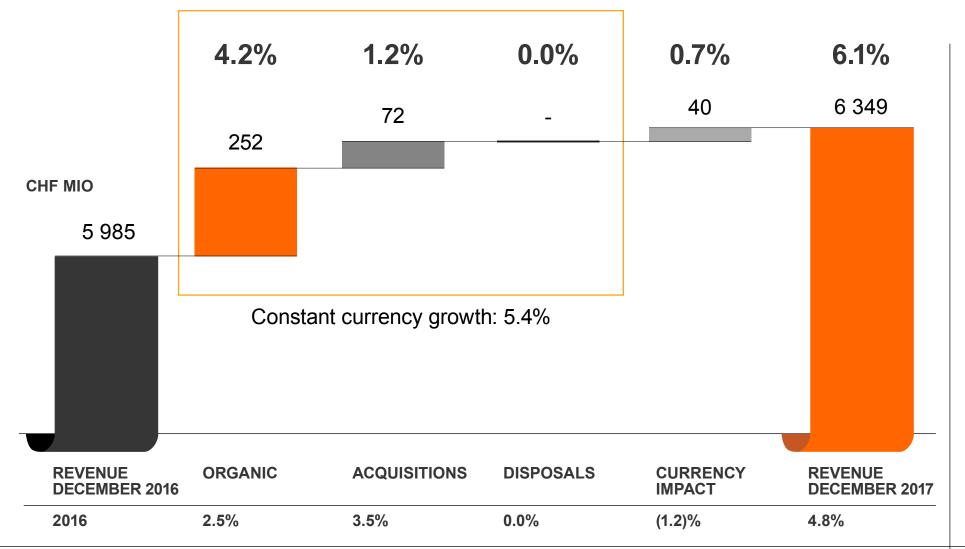
BUSINESS REVIEW **OUTLOOK**

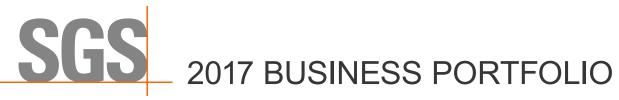
Q&A



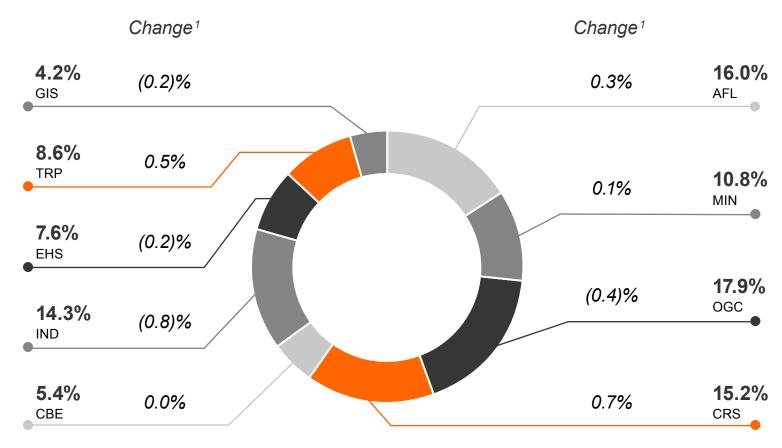


SGS 2017 REVENUE GROWTH COMPOSITION



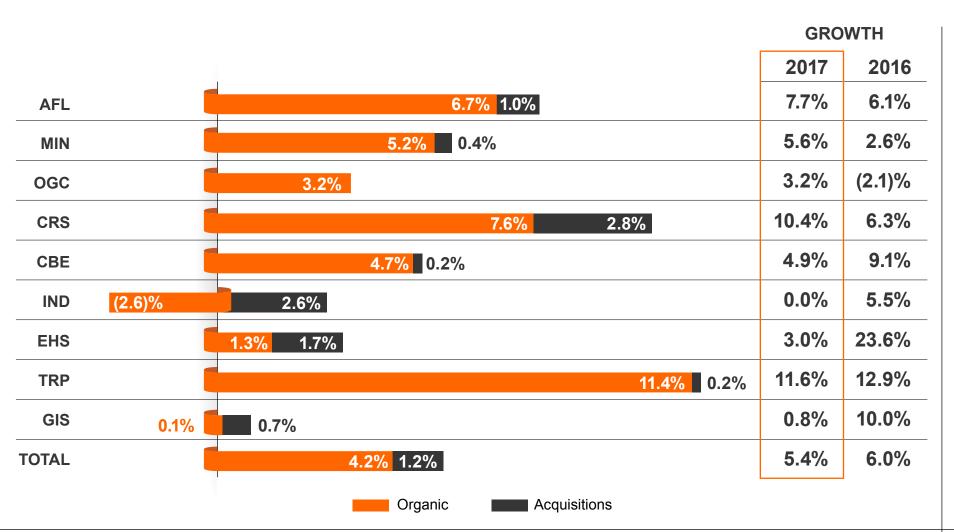


2017 REVENUE



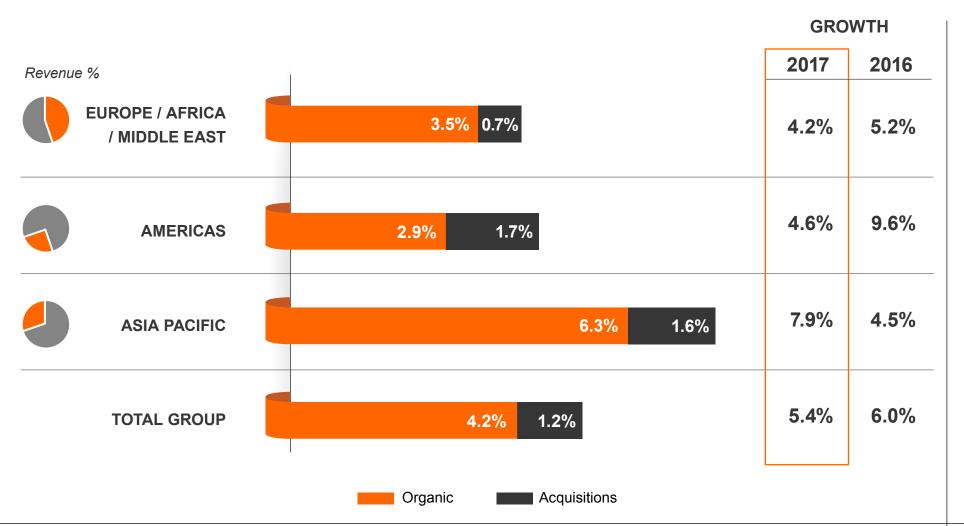


SGS 2017 REVENUE GROWTH¹ BY BUSINESS



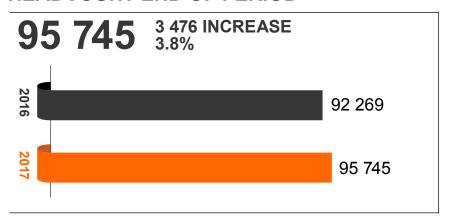


SGS 2017 REVENUE GROWTH¹ BY REGION





HEADCOUNT END OF PERIOD



3 659



ORGANIC BUSINESS GROWTH

432



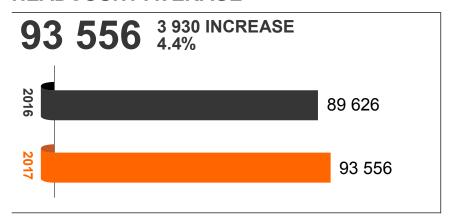
ACQUISITIONS

(615)



DISPOSALS AND RESTRUCTURING

HEADCOUNT AVERAGE



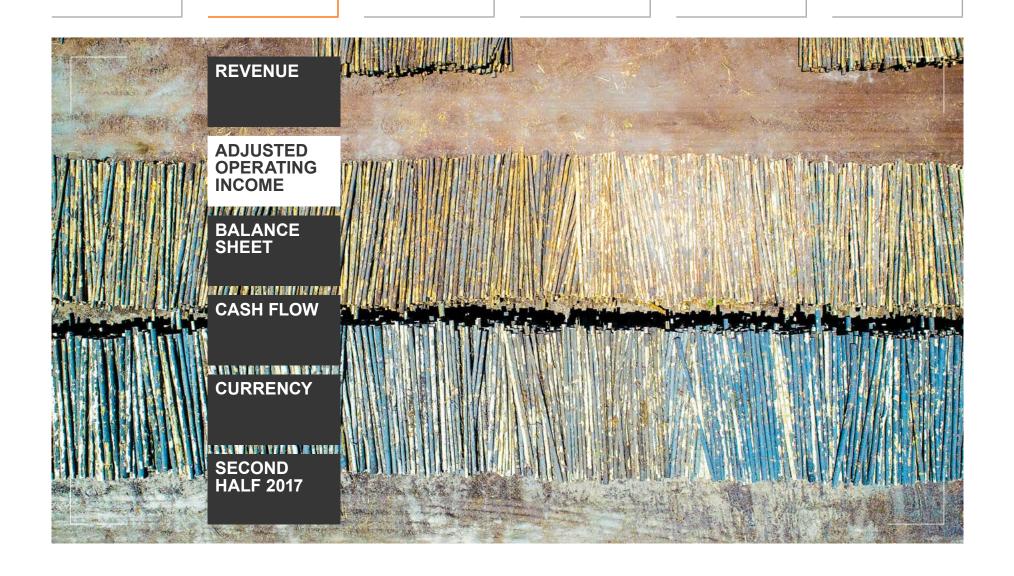
BY REGION

	HEADCOUNT AVERAGE	HEADCOUNT %	REVENUE %
Europe/Africa/ Middle East	1 394	3.7	4.2
Americas	1 095	5.1	4.6
Asia Pacific	1 441	4.7	7.9
TOTAL	3 930	4.4	5.4

FINANCIAL REVIEW

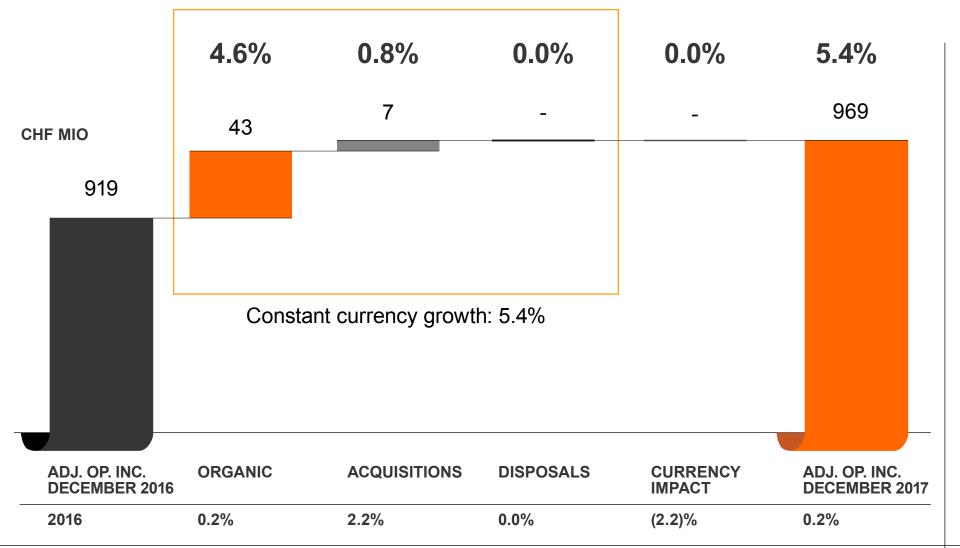
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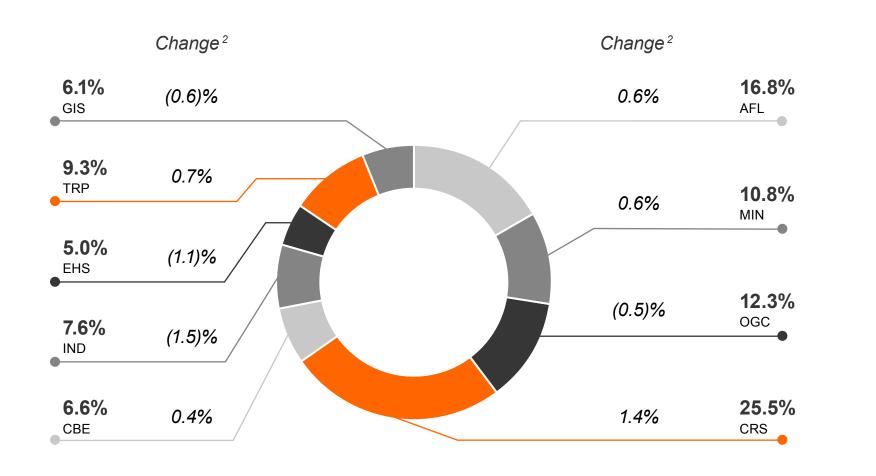


SGS 2017 ADJUSTED OPERATING INCOME¹ GROWTH



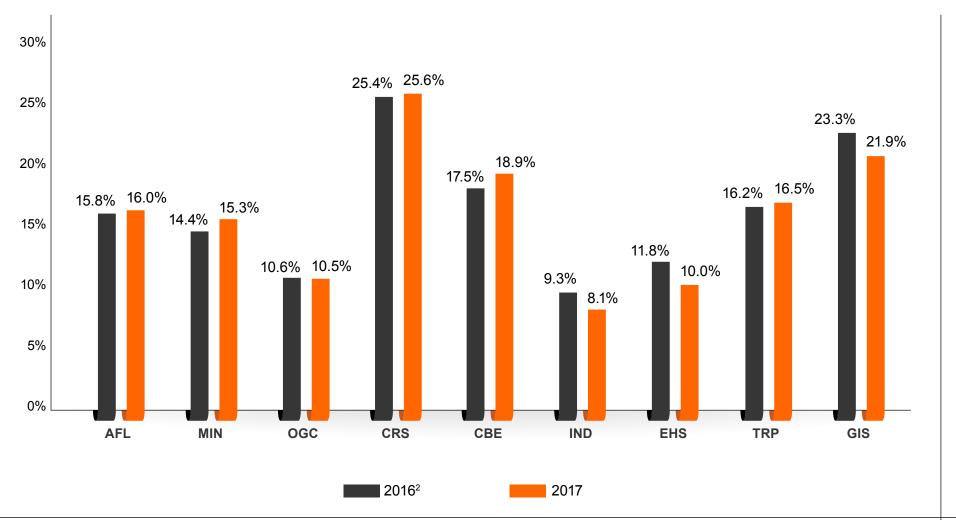


2017 ADJUSTED OPERATING INCOME¹ PORTFOLIO



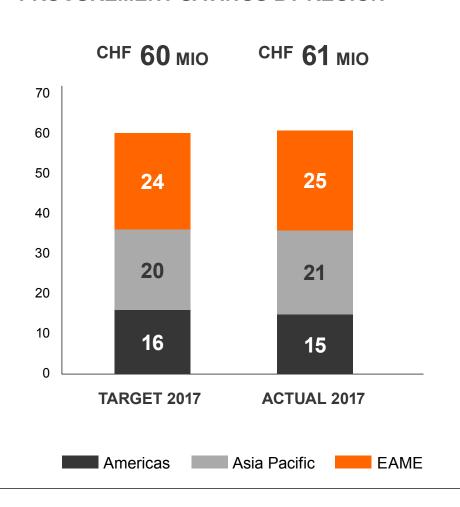


ADJUSTED OPERATING MARGIN¹ BY BUSINESS





PROCUREMENT SAVINGS BY REGION

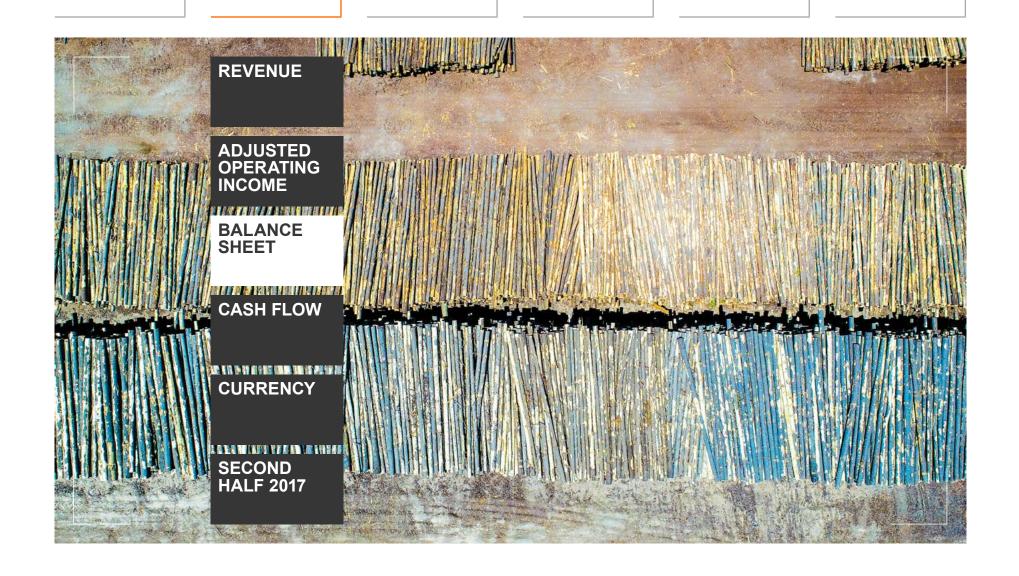


PROCUREMENT SAVINGS BY NATURE 6% **OPEX** cost avoidance 29% **CAPEX** 65% **OPEX P&L**

FINANCIAL REVIEW

BUSINESS REVIEW **OUTLOOK**

Q&A





SGS 2017 CONSOLIDATED BALANCE SHEET

ASSETS

(CHF million)	DEC 2017	DEC 2016
Land, buildings and equipment	1 002	972
Goodwill	1 238	1 195
Intangible assets	222	246
Other Long-term assets	341	325
NON-CURRENT ASSETS	2 803	2 738
Unbilled revenues and inventories	339	290
Trade accounts and notes receivable	1 068	997
Other receivables and prepayments	340	340
Marketable securities	10	9
Cash and cash equivalents	1 383	975
CURRENT ASSETS	3 140	2 611
TOTAL	5 943	5 349

SHAREHOLDERS' EQUITY AND LIABILITIES

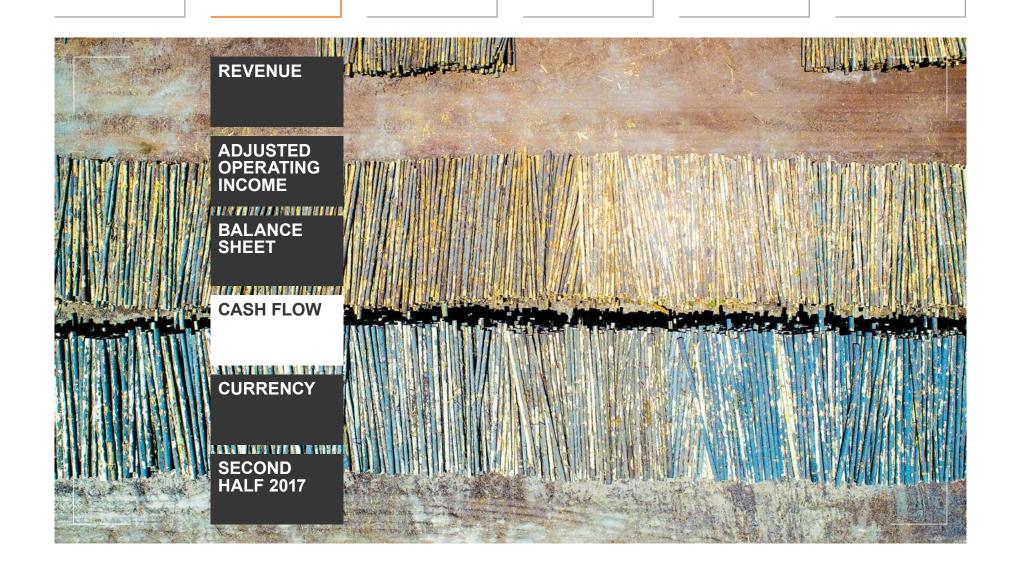
(CHF million)	DEC 2017	DEC 2016
Share capital	8	8
Reserves	1 911	1 765
SHAREHOLDERS' EQUITY	1 919	1 773
NON-CONTROLLING INTERESTS	86	80
Long-term loans	2 090	1 719
Provisions and other liabilities	267	289
NON-CURRENT LIABILITIES	2 357	2 008
Accounts payable	677	641
Other liabilities	904	847
CURRENT LIABILITIES	1 581	1 488
LIABILITIES	3 938	3 496
TOTAL	5 943	5 349

ROIC¹ 21.3% 19.3% NET DEBT (698)(736)

FINANCIAL REVIEW

BUSINESS REVIEW **OUTLOOK**

Q&A



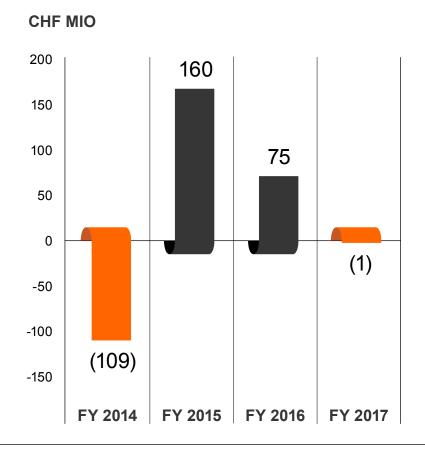


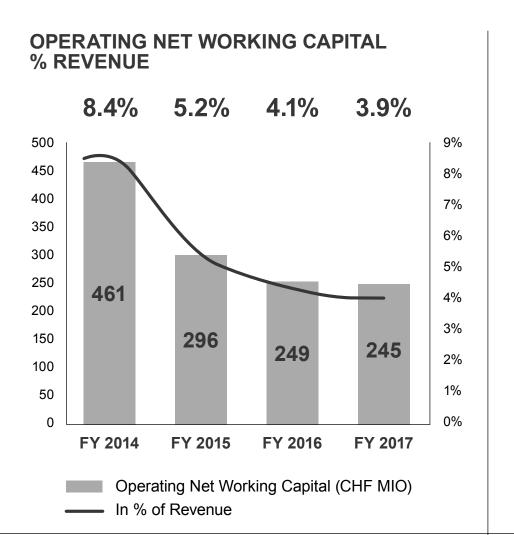
(CHF million)	DEC 2017	DEC 2016
PROFIT FOR THE PERIOD	664	586
Non-cash items	565	560
(Increase)/Decrease in working capital	(1)	75
Taxes paid	(241)	(207)
CASH FLOW FROM OPERATING ACTIVITIES	987	1 014
Net purchase of fixed assets	(281)	(276)
Net acquisition of businesses	(35)	(172)
Decrease in marketable securities and other	5	247
CASH FLOW USED BY INVESTING ACTIVITIES	(311)	(201)
Dividends paid to equity holders of SGS SA	(528)	(517)
Dividends paid to non-controlling interests	(40)	(39)
Transaction with non-controlling interests	1	(4)
Net cash received/(paid) on treasury shares	13	(161)
Proceeds/(Reimbursements) of corporate bonds	374	(491)
Interest paid	(56)	(58)
Decrease in borrowings	(3)	(3)
CASH FLOW USED BY FINANCING ACTIVITIES	(239)	(1 273)
Currency translation	(29)	(55)
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	408	(515)
FREE CASH FLOW ¹	706	738

^{1.} Cash flow from operating activities net of capital expenditures.



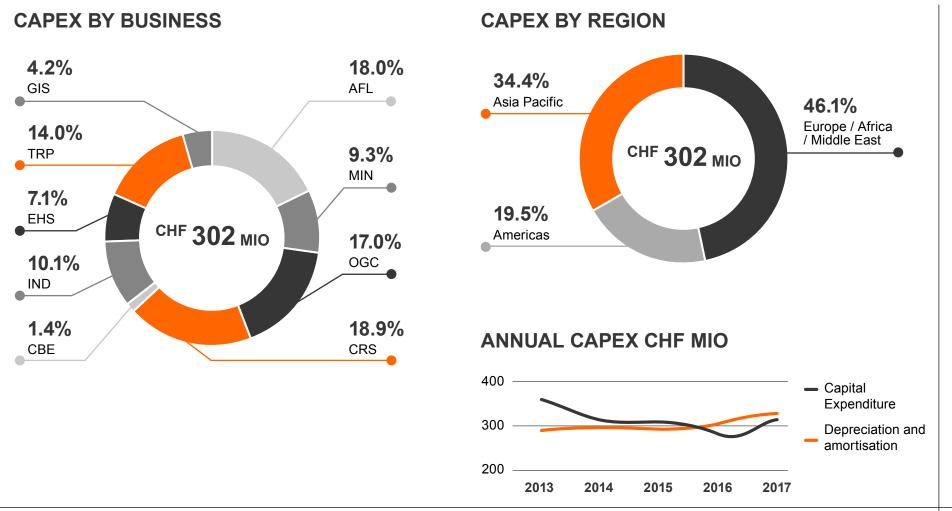
(INCREASE)/DECREASE **IN NET WORKING CAPITAL**





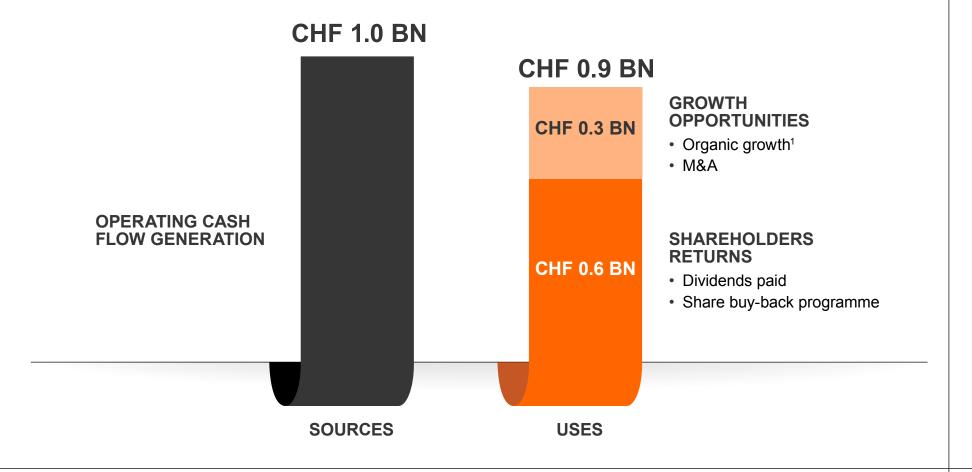


2017 CAPITAL EXPENDITURE





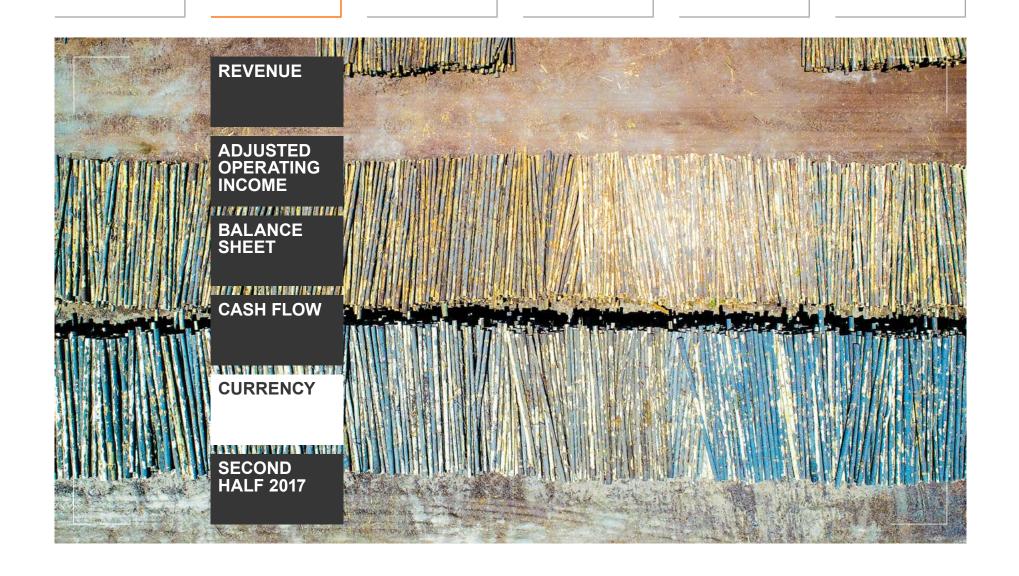
ORGANIC CASH FLOW GENERATION FULLY FUNDING THE USES



FINANCIAL REVIEW

BUSINESS REVIEW **OUTLOOK**

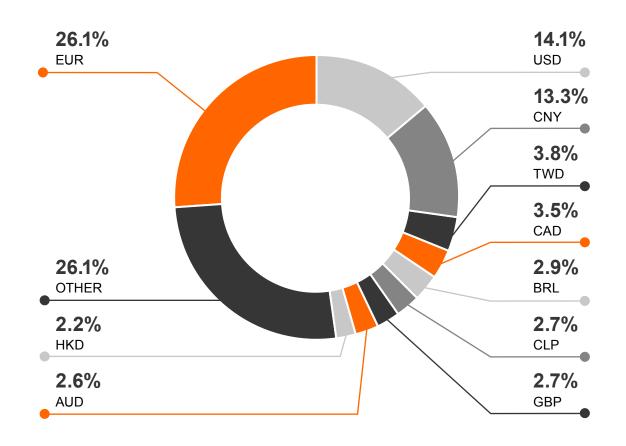
Q&A





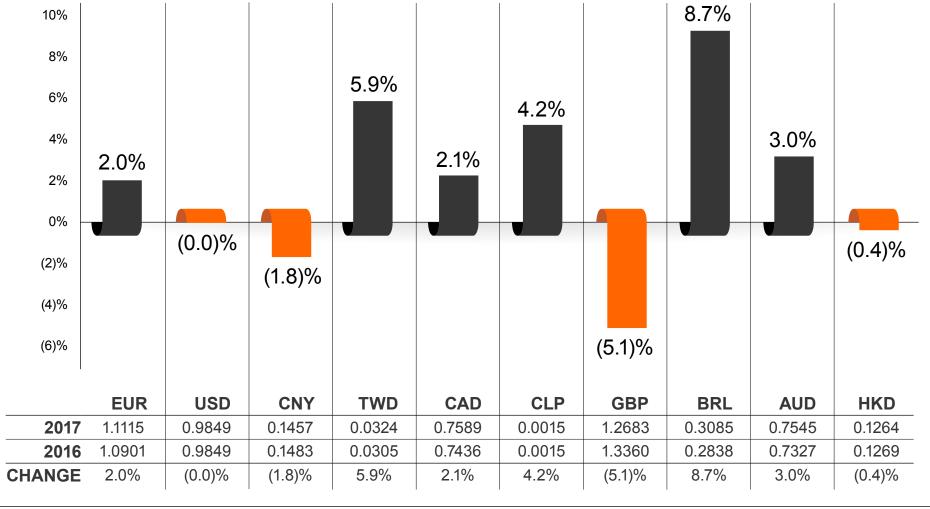
SGS 2017 FOREIGN CURRENCY REVENUES

MAJOR CURRENCIES





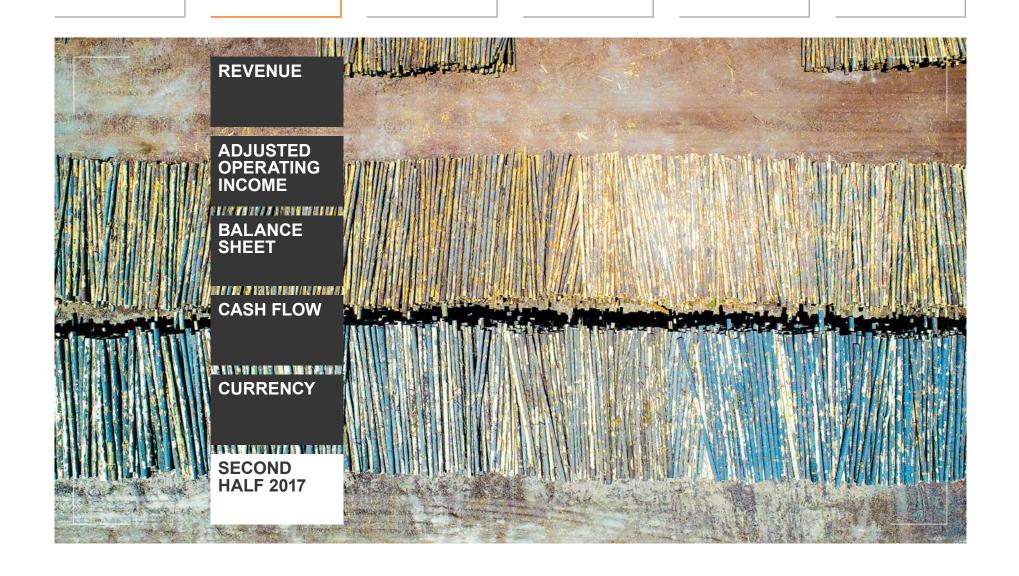
FOREIGN CURRENCY AVERAGE RATE CHANGE FY 2017 VERSUS FY 2016 RATE



FINANCIAL REVIEW

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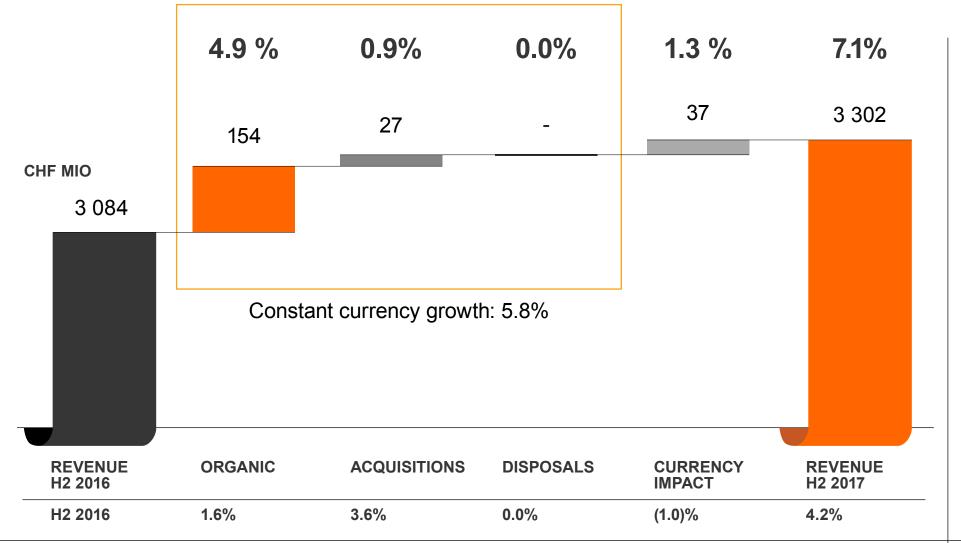




(CHF million)	2017 H2	2016 H2 PRO-FORMA ²	2016 H2
REVENUE	3 302	3 120	3 084
Change in %		5.8	7.1
ADJUSTED OPERATING INCOME ¹	540	511	508
Change in %		5.7	6.3
ADJUSTED OPERATING INCOME MARGIN¹ IN %	16.4	16.4	16.5
OPERATING INCOME (EBIT)	484	425	422
Change in %		14.0	14.7
OPERATING INCOME (EBIT) MARGIN IN %	14.7	13.6	13.7
PROFIT FOR THE PERIOD	371	312	309
Change in %		18.8	20.1
PROFIT ATTRIBUTABLE TO EQUITY HOLDERS OF SGS SA	345	288	289
Change in %		19.9	19.4
	†		

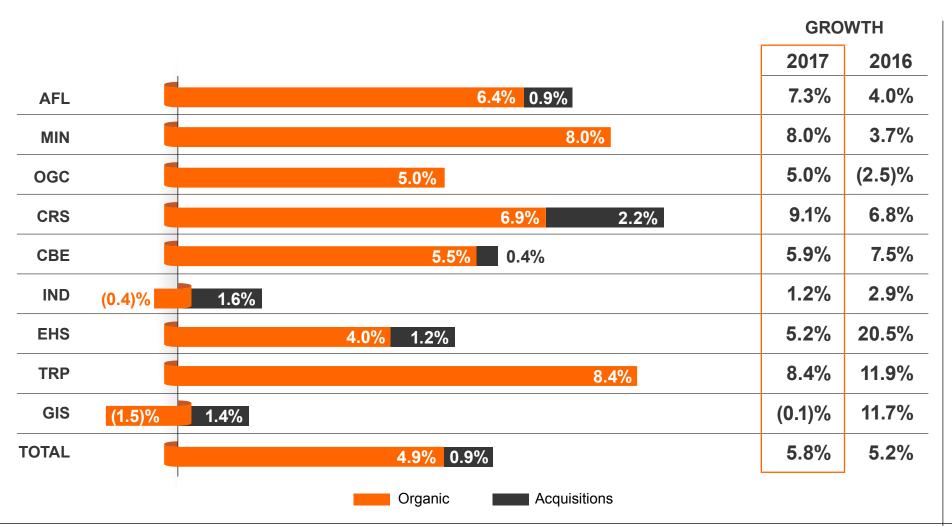


H2 2017 REVENUE GROWTH COMPOSITION



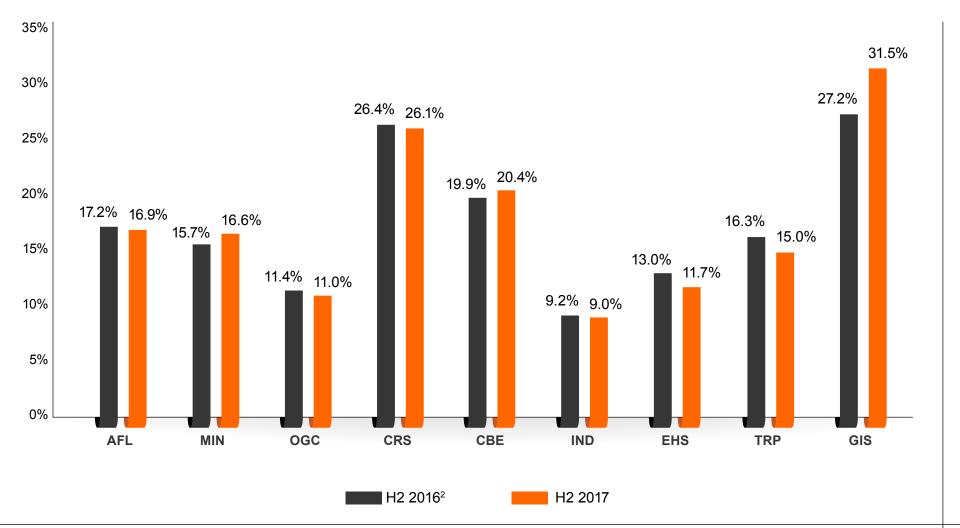


SGS H2 2017 REVENUE GROWTH BY BUSINESS





H2 2017 ADJUSTED OPERATING MARGIN¹ BY BUSINESS





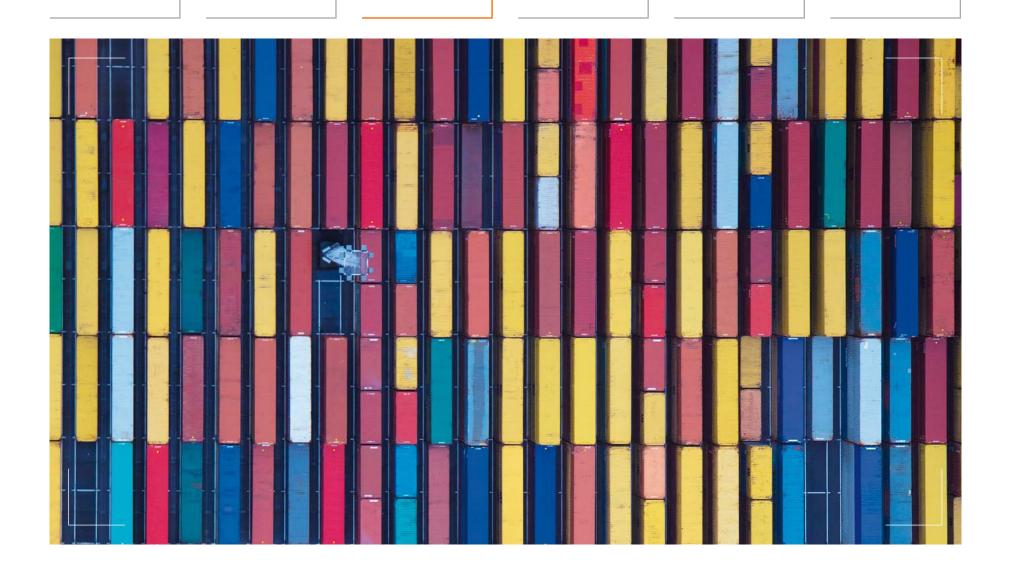
2017 FULL YEAR FINANCIAL SUMMARY

- Revenue growth of 5.4% of which 4.2% organic
- Increase in Adjusted Operating Income¹ on a constant currency basis by 5.4%
- Net investment of CHF 316 million in Capex and Acquisitions
- Operating cash flow of CHF 987 million
- Return on Invested Capital (ROIC²) of 21.3%
- Proposed dividend of CHF 75

FINANCIAL REVIEW

BUSINESS REVIEW OUTLOOK

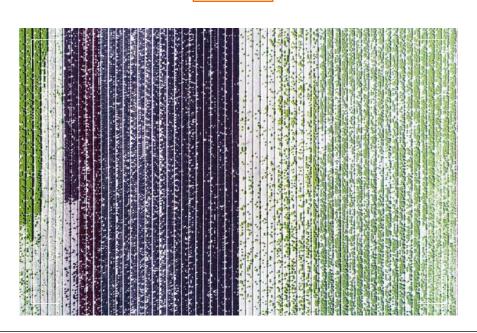
Q&A





SGS AGRICULTURE, FOOD AND LIFE (AFL)

2017	2016 PRO-FORMA ²	2016
1 016.3	943.8	934.9
	7.7	8.7
162.5	149.0	147.2
	9.1	10.4
16.0	15.8	15.7
	1 016.3	2017 PRO-FORMA ² 1 016.3 943.8 7.7 162.5 149.0 9.1



OVERVIEW

- Strong momentum in Food activities
- Seed and Crop growth supported by recent investments in precision agriculture
- Trade & Logistics performance hampered by high stocks and low volatility in the market
- Double-digit growth in Life driven by Laboratories

- Strong Food market fundamentals and investment in digital initiatives
- Trade & Logistics expects moderate growth
- Continued recovery of the input supplier market and portfolio expansion in Seed and Crop services
- Growth in Life activities with emphasis on biopharma and laboratory expansion
- Strong pipeline for both biometrics and the Viral Challenge Unit
- Solid acquisition pipeline, particularly for Food



(CHF million)	2017	2016 PRO-FORMA ²	2016
REVENUE	683.6	647.1	635.0
Change in %		5.6	7.7
ADJUSTED OPERATING INCOME ¹	104.6	93.3	90.9
Change in %		12.1	15.1
MARGIN %1	15.3	14.4	14.3



OVERVIEW

- Double-digit growth in Energy Minerals in Russia, Indonesia, South Africa and Colombia
- Strong growth in Trade Services with volume increase in major bulk commodities
- Increased sample volumes in Geochemistry and six onsite laboratory contracts
- Strong recovery and growth in the Metallurgical **Testing business**

- Market growth to continue with funding for exploration projects
- Continued good performance expected in Trade Services and Energy Minerals
- Onsite laboratory network expected to increase as projects move into production phase
- Healthier project pipeline for Process Engineering



SGS OIL, GAS AND CHEMICALS (OGC)

2017	2016 PRO-FORMA ²	2016
1 138.8	1 103.8	1 098.4
	3.2	3.7
119.7	117.3	116.4
	2.0	2.8
10.5	10.6	10.6
	1 138.8	2017 PRO-FORMA ² 1 138.8 1 103.8 3.2 119.7 117.3



OVERVIEW

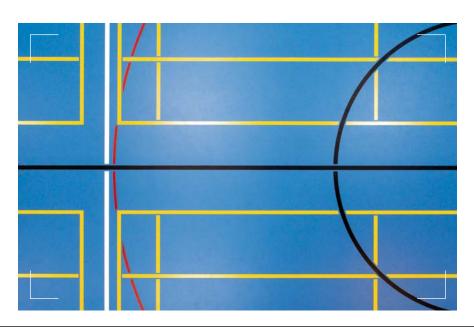
- Strong growth in Upstream production segment
- Solid growth in Plant and Terminal Operations, specifically in North America
- Trade-related activity under pressure, but growth in Asia
- Significant growth and solid pipeline for remaining portfolio

- Solid growth with new contracts in Plant and **Terminal Operations**
- Focus on oil production market in Upstream services
- Trade-related business to compete in difficult market conditions
- Solid pipeline of projects in laboratory outsourcing for Non-Inspection-Related Testing Services
- Rest of the portfolio to perform well



SGS CONSUMER AND RETAIL (CRS)

(CHF million)	2017	2016 PRO-FORMA ²	2016
REVENUE	963.2	872.2	872.8
Change in %		10.4	10.4
ADJUSTED OPERATING INCOME ¹	246.9	221.7	223.6
Change in %		11.4	10.4
MARGIN %1	25.6	25.4	25.6
		 	



OVERVIEW

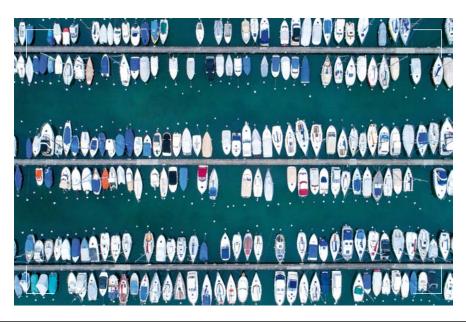
- Strong organic growth in North East Asia, Eastern Europe, Middle East and Africa
- Robust growth in Softlines and Hardlines
- Expansion in textile sustainability segment
- Growth momentum returned to Wireless activity
- Outstanding performance of Cosmetic, Personal Care and Household in Asia and North America

- Ongoing robust growth in the Electrical and Electronics segment
- Strengthening of geographical footprint in new sourcing and emerging markets
- Hardlines to boost its portfolio of services and continue the development of new services in E-commerce
- Leverage automation tools and implement robotisation across the network



CERTIFICATION AND BUSINESS ENHANCEMENT (CBE)

2017	2016 PRO-FORMA ²	2016
340.3	324.3	324.1
	4.9	5.0
64.3	56.8	57.5
	13.2	11.8
18.9	17.5	17.7
	340.3 64.3	2017 PRO-FORMA ² 340.3 324.3 4.9 64.3 56.8 13.2



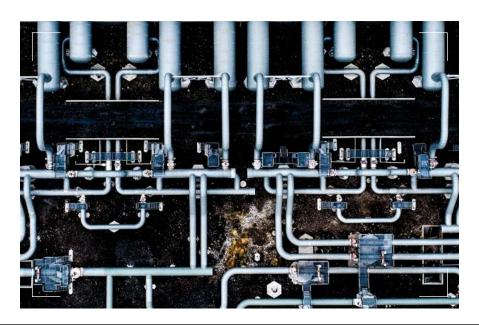
OVERVIEW

- Solid organic growth driven by Business Enhancement activities
- Improved margin driven by most regions and further consolidation of back-office operations
- Conversion to ISO new standard progressing as expected
- Double-digit growth in Performance Assessment and Training
- Opening of additional Academy facilities

- Certification to keep delivering low single-digit growth
- Business Enhancement, which includes Performance Assessment and training, to remain healthy with roll-out of new contracts gained in 2017 and is expected to grow in double digits



(CHF million)	2017	2016 PRO-FORMA ²	2016
REVENUE	906.5	906.5	890.9
Change in %		0.0	1.8
ADJUSTED OPERATING INCOME ¹	73.4	84.1	83.6
Change in %		(12.7)	(12.2)
MARGIN %1	8.1	9.3	9.4



OVERVIEW

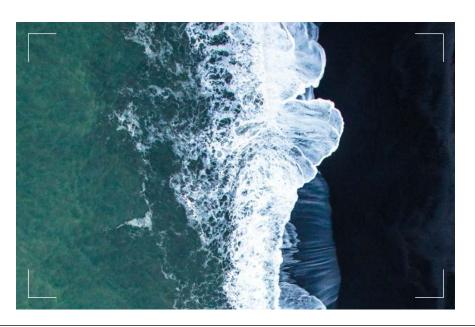
- Continuous erosion of Oil and Gas services with volume reduction and price pressure
- Moderate growth in the Manufacturing segment
- Infrastructure market decline in South and Central America
- Growth in Power and Utilities services, driven by "One Belt - One Road" initiative in China
- High margins in Laboratory Testing activities

- Increased presence in Power and Utilities and Manufacturing markets
- Further growth of Industrial laboratory capabilities and geographical footprint
- Promotion of sensor-based Asset Health Monitoring projects on bridges in the US and Europe



SGS ENVIRONMENT, HEALTH AND SAFETY (EHS)

2017	2016 PRO-FORMA ²	2016
485.8	471.7	464.3
	3.0	4.6
48.6	55.8	54.9
	(12.9)	(11.5)
10.0	11.8	11.8
	485.8	2017 PRO-FORMA ² 485.8 471.7 3.0 48.6 55.8 (12.9)



OVERVIEW

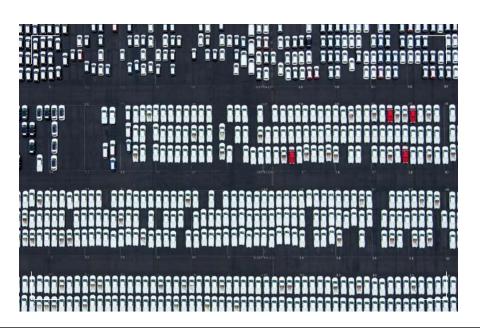
- Overall growth offset by project completion in 2016 in Europe
- Strong performance in Laboratory services resulting from network optimisation and diversification
- Development of service portfolio for hospitality, retail and real estate sectors
- Dynamic laboratory growth in China and Taiwan driven by focus on dioxins and new regulations

- Emerging opportunities in the digital sensor technology market
- Global contract wins expected to increase
- Positive momentum for asbestos testing services in Europe, Asia, Middle East and Americas
- Acceleration for Marine services from regulatory enforcement in specific countries



TRANSPORTATION (TRP)

(CHF million)	2017	2016 PRO-FORMA ²	2016
REVENUE	546.5	489.6	489.8
Change in %		11.6	11.6
ADJUSTED OPERATING INCOME ¹	89.9	79.1	78.5
Change in %		13.7	14.5
MARGIN %1	16.5	16.2	16.0
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OVERVIEW

- Double-digit organic growth driven by all activities
- Strong growth in Regulated services in Europe, particularly in France
- High demand for Commercial services in USA with one major contract completed in 2017
- Strong demand for non-destructive testing for Aerospace industry in France

- Tightening of exhaust emissions regulations will drive demand for vehicle and engine testing
- Growing market and new aerospace-related services will support solid growth in supply chain solutions
- Positive outlook for Regulated services in Africa
- Focus on acquisitions in the Automotive and Aerospace sectors



GOVERNMENTS AND INSTITUTIONS (GIS)

(CHF million)	2017	2016 PRO-FORMA ²	2016
REVENUE	268.1	265.9	274.7
Change in %		0.8	(2.4)
ADJUSTED OPERATING INCOME ¹	58.7	62.0	66.6
Change in %		(5.3)	(11.9)
MARGIN %1	21.9	23.3	24.2



OVERVIEW

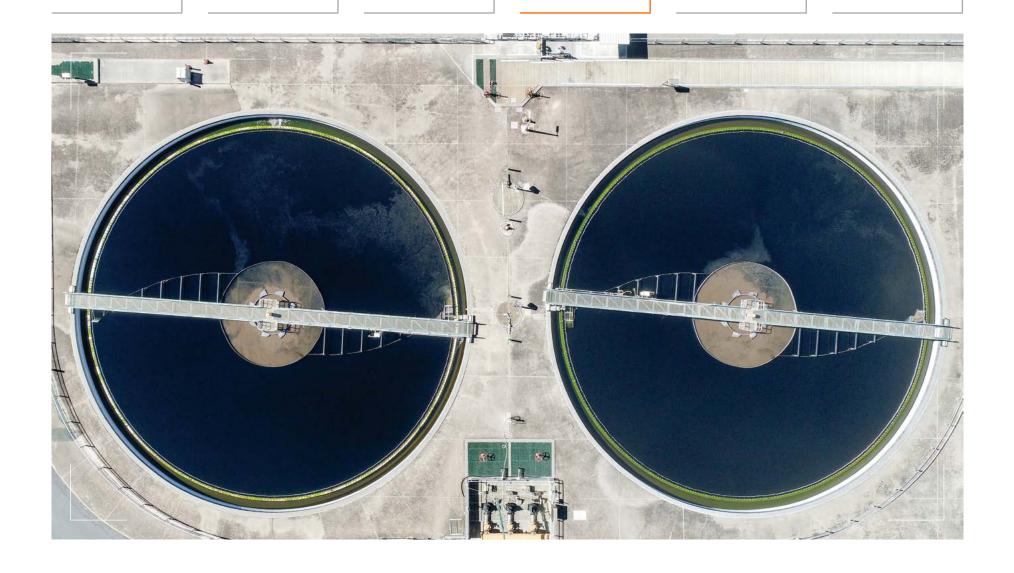
- High double-digit growth in TransitNet services through geographical expansion
- Strong growth in PCA activities with new mandates in Gabon and Cameroon, despite completion of the mandate in Kurdistan
- Several scanning contracts extended
- Transformation of PSI in Cameroon and Haiti drives growth in Valuation offseting completion of Benin programme

- Global economy recovery to positively impact volume of world merchandise trade
- Opportunities from E-economy and Brexit
- Strong pipeline in Port Solutions
- New innovative solutions for NGOs and Institutions
- New consultancy and training services to enhance service offering
- New digital solutions to be launched

FINANCIAL REVIEW

BUSINESS REVIEW OUTLOOK

Q&A







SOLID ORGANIC REVENUE GROWTH



HIGHER ADJUSTED OPERATING INCOME MARGIN



ROBUST CASH FLOW

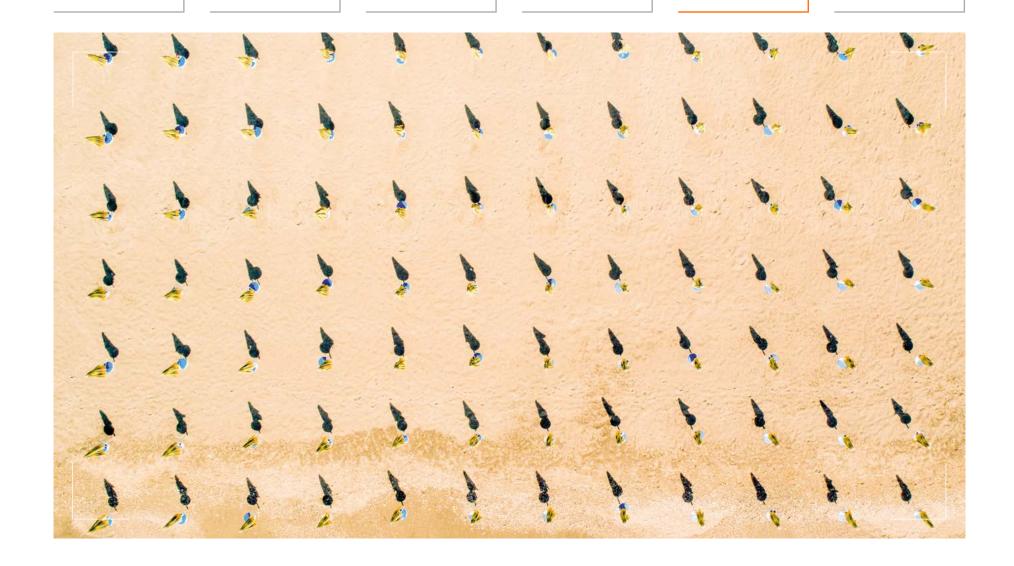


- Mid single-digit organic growth with improvement over the 2016-20 period underpinned by the new focused structure and new strategic initiatives
- Accelerating M&A activities with acquired revenue over the period in the range of CHF 1 billion
- Adjusted Operating Income Margin of at least 18% by the end of the period
- Strong cash conversion
- Solid returns on invested capital
- Dividend distributions, in line with improvement in net earnings

FINANCIAL REVIEW

BUSINESS REVIEW **OUTLOOK**

Q&A



TO REGISTER FOR QUESTIONS PRESS * AND 1 ON YOUR TELEPHONE



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Q&A





ACRONYMS AND OTHER ABBREVIATIONS

EOP End Of Period

NGO Non-Governmental Organisation

PCA Product Conformity Assessments

PSI Pre-shipment Inspections

ROIC Return On Invested Capital



ANNUAL GENERAL MEETING OF SHAREHOLDERS

Monday, 19 March 2018

Geneva, Switzerland

2018 HALF YEAR RESULTS

Wednesday, 18 July 2018

INVESTOR DAYS – EUROPE

Thursday and Friday 8 and 9 November 2018

DIVIDEND PAYMENT DATES

Ex-Date: 21 March 2018

Record data: 22 March 2018

Payment date: 26 March 2018



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COMMON STOCK SYMBOLS

Bloomberg: Registered Share: SGSN.VX

Reuters: Registered Share: SGSN.VX

Telekurs: Registered Share: SGSN

ISIN: Registered Share: CH0002497458

Swiss security number: 249745

STOCK EXCHANGE LISTING

SIX Swiss Exchange, SGSN

WWW.SGS.COM

